### GRAVES & ASSOCIATES, CPAS, LLC 3702 WEST TRUMAN BLVD. SUITE 213 JEFFERSON CITY, MO 65109-6156 (573) 893-7700

November 8, 2012

ASSOCIATION OF SCHOOL BUSINESS OFFICIALS OF THE STATE OF MISSOURI 3550 AMAZONAS DRIVE JEFFERSON CITY, MO 65109

Dear Client:

Your 2011 Federal Return of Organization Exempt from Income Tax will be electronically filed with the Internal Revenue Service upon receipt of a signed Form 8879-EO - IRS e-file Signature Authorization. No tax is payable with the filing of this return.

Please be sure to call us if you have any questions.

Sincerely,

Lynn J. Graves, CPA

# IRS *e-file* Signature Authorization for an Exempt Organization For calendar year 2011, or fiscal year beginning 7/01, 2011, and ending 6/30, 2012.

Department of the Treasury Internal Revenue Service	► Do not se	▶ Do not send to the IRS. Keep for your records. ▶ See instructions.						
Name of exempt organization a S	SOCIATION OF SCHOOL I	RUSTNESS OFFICIALS	Employer id	dentification number				
	THE STATE OF MISSOUR		51-019	96198				
Name and title of officer								
TOM MOMPHARD		Executive D	)irector					
Part I Type of Retu	rn and Return Information	(Whole Dollars Only)						
the box on line 1a. 2a. 3a. 4a.	or <b>5a</b> , below, and the amount on that applicable, blank (do not enter -	orm 8879-EO and enter the applicat t line for the return being filed with this 0-). But, if you entered -0- on the re	form was blank, then leav	ve line <b>1b. 2b.</b>				
1a Form 990 check here	b Total revenue. if	any (Form 990, Part VIII, column (A	A). line 12)	1b 318,242.				
		e, if any (Form 990-EZ, line 9)		2b				
		(Form 1120-POL, line 22)		3b				
		investment income (Form 990-PF,		4.				
		m 8868, Part I, line 3c or Part II, lir		4b5b				
Ja i omi dodo check nei	b balance but (1 of	in 6606, i are i, line 50 or i are ii, iii	10 00)	J.D				
Part II Declaration a	and Signature Authorizatio	n of Officer						
Under penalties of perjury, electronic return and according complete. I further declare allow my intermediate service from the IRS (a) at the return or refund, and (electronic funds withdrawa organization's federal taxe contact the U.S. Treasury authorize the financial instanswer inquiries and resolorganization's electronic resolution of the organization's tax a state agency(les) regithe return's disclosure  As an officer of the organicated within this resolution and according to the return of the organization of the org	I declare that I am an officer of impanying schedules and stateme that the amount in Part I above vice provider, transmitter, or elect a acknowledgement of receipt or c) the date of any refund. If application of the date of any refund. If application of the financial Agent at 1-888-353-453 itutions involved in the processing versues related to the payment. The turn and, if applicable, the organism of the financial Agent at 1-888-353-453 itutions involved in the processing versues related to the payment. The turn and, if applicable, the organism of the financial Associates, CPAs, ERO firm name a year 2011 electronically filed return pulating charities as part of the IR consent screen.	the above organization and that I have the solution of the best of my knowledge is the amount shown on the copy of tronic return originator (ERO) to ser reason for rejection of the transmiss cable, I authorize the U.S. Treasury sial institution account indicated in the transmist institution account indicated in the transmist institution to debit the entry strong of the electronic payment of taxes. I have selected a personal identification's consent to electronic funds in the transmission of the electronic funds in the electronic fun	ge and belief, they are to the organization's elem the organization's elem the the organization's resion, (b) the reason for and its designated Finche tax preparation soft to this account. To revoor to the payment (sett is to receive confidential cation number (PIN) as withdrawal.  The payment of the return that a copy of the return that a copy of the return tize the aforementioned tax year 2011 electron.	true, correct, and actronic return. I consent to eturn to the IRS and to rany delay in processing nancial Agent to initiate an aware for payment of the oke a payment, I must element) date. I also all information necessary to my signature for the object, but all zeros is being filed with a ERO to enter my PIN on inically filed return. If I have				
Officer's signature		Date ►						
Part III   Certification	and Authentication							
FRO's FFIN/PIN Enter you	ur six-digit electronic filing identifi	ication						
number (EFIN) followed by	your five-digit self-selected PIN			43205970106				
above. I confirm that I am	neric entry is my PIN, which is m submitting this return in accordar ders for Business Returns.	y signature on the 2011 electronica nce with the requirements of <b>Pub 4</b>	lly filed return for the c 163, Modernized e-File	do not enter all zeros organization indicated (MeF) Information for				
ERO's signature ► <u>Lynn</u>	J. Graves, CPA	Date ►						
			·					

ERO Must Retain This Form — See Instructions
Do Not Submit This Form To the IRS Unless Requested To Do So

BAA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2011)

## Form **990**

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

<u>A</u>	For tr	ne zu i i caien	idar year, or tax year begin	ning //Ul	, 2011,	and ending				ZU1Z	
В	Check i	if applicable:	С					) Employ	er Identific	ation Number	
	Ad	ddress change	ASSOCIATION OF S	CHOOL BUSINESS	OFFICIAL	S		51-0	1961	98	
		ame change	OF THE STATE OF				E	Telepho			
		itial return	3550 AMAZONAS DR					(573	8) 64	4-7900	
			JEFFERSON CITY,	MO 65109			-	(37)	) 01	1 7300	
	$\blacksquare$	erminated					را ا	•		225	226
	$\vdash$	mended return				Τ.		Gross re		_	<u>, 226.</u>
	Ap	oplication pending		officer:			<b>H(a)</b> Is this a q <b>H(b)</b> Are all af			=	
			Same As C Above			_		tach a list.		ctions) Yes	No
<u> </u>	Tax-	exempt status	501(c)(3) X 501(c) ( 6	o ) ◀ (insert no.)	4947(a)(1) or	527					
J	Wel	bsite: ► MC	DASBO.ORG			I	H(c) Group ex	emption nu	mber ►		
K	Form	n of organization:	Corporation Trust	Association Other ►	LY	ear of Formation	on:	<b>M</b> s	tate of leg	al domicile: MC	)
Pa	rt I	Summar	ry	· <u>·</u>							
	1	Briefly descri	ibe the organization's missi	on or most significant a	activities: <u>Ou</u>	r organ	nizatio	n was	crea	ted to_	
ø		<u>provide</u>	<u>information, educ</u>	cation, and pro	fessiona	<u>l devel</u>	<u>opment</u>	for a	<u>11 of</u>	our	
<u>2</u>			who work in school								
Activities & Governance											
ŏ	2	Check this bo	ox ▶ ☐ if the organizatio	n discontinued its opera	ations or dispo	sed of moi	re than 25°	% of its i	net asse	ets.	
<u>س</u>	3	Number of vo	oting members of the gover	ning body (Part VI, line	e 1a)				3		13
S			ndependent voting members						4		13
Ě			r of individuals employed in						5		2
ŧ			r of volunteers (estimate if						6		0
⋖			ed business revenue from I					<u> </u>	7a		0.
	b	Net unrelated	d business taxable income	from Form 990-T, line 3	<u> 34</u>			•	7 b		0.
								or Year		Current Y	ear
ø)			s and grants (Part VIII, line					48,8			
Revenue			vice revenue (Part VIII, line					208,0		241	<u>,009.</u>
eve			ncome (Part VIII, column (A	•					58.		605.
ď			ıe (Part VIII, column (A), lir		•			64,9			<u>,628.</u>
	12	Total revenue	e - add lines 8 through 11	(must equal Part VIII, o	column (A), lir	ne 12)		322,5			<u>,242.</u>
	13	Grants and s	similar amounts paid (Part I	X, column (A), lines 1-3	3)			3,0	00.	2	,500.
	14	Benefits paid	d to or for members (Part I)	(, column (A), line 4)							
	15	Salaries, oth	er compensation, employee	e benefits (Part IX, colu	ımn (A), lines	5-10)		103,7	57.	81	,972.
Expenses	16a	Professional	fundraising fees (Part IX, o	column (A), line 11e)							
ë			•	• • •							
ᅑ			sing expenses (Part IX, col					171 0	0.5	000	F 0 4
			ses (Part IX, column (A), lir					171,3			<u>,594.</u>
			ses. Add lines 13-17 (must e					278,0			,066.
	19	Revenue less	s expenses. Subtract line 1	8 from line 12				44,4	56.		<u>,176.</u>
o or							Beginning			End of Ye	
alan			(Part X, line 16)					320,6			,036.
Net Assets Fund Balan	21	Total liabilitie	es (Part X, line 26)						56.	1	<u>,217.</u>
ΣĒ	22	Net assets or	r fund balances. Subtract li	ne 21 from line 20				320,6	43.	333	,819.
Pa	rt II	Signatui	re Block								
Und	er pena	Ities of perjury, I o	declare that I have examined this ret parer (other than officer) is based on	urn, including accompanying so	hedules and stater	ments, and to t	the best of my	knowledge	and belief	, it is true, correc	ct, and
com	iplete. D	Declaration of prep	parer (other than officer) is based on	all information of which prepar	er has any knowle	dge.					
		<b></b>									
Sig	jn n	Signatu	ure of officer				Date				
He	re	► TOM	MOMPHARD				Execut	tive I	irect	cor	
			r print name and title.								
		Print/Type	preparer's name	Preparer's signature		Date	C	Check X	if P1	ΓIN	
Pa	hi	Lvnn	J. Graves, CPA	Lynn J. Graves	s, CPA			elf-employe	_	00047081	
	epare			ciates, CPAs,		1			,-		
Us	e On	Firm's addr		ıman Blvd. Suit				irm'e FINI	<b>&gt;</b> 20−4	1967223	
- <b>-</b>		- Films addr		y, MO 65109-61					(573)		10
Mai	, tha !	IDS discuss 11		<u> </u>				hone no.		X Yes	
ivia	, uie l	กง นเรนนรร โเ	his return with the preparer	SHOWIT ADOVE: (SEE ITS	sti uctivi 15)					77 I G2	No

rai	Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	Our organization was created to provide information, education, and professional
	development for all of our members who work in school districts in the State of
	Missouri.
2	Did the organization undertake any significant program services during the year which were not listed on the prior
2	
	Form 990 or 990-EZ?
	If 'Yes,' describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If 'Yes,' describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to
	others, the total expenses, and revenue, if any, for each program service reported.
4 8	a (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )
	The fall conference is targeted to school administrators and CFO's. We had 96 people
	attend. The sessions are higher level to help the attendees who are in a position of
	decision making in their schools.
41	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )
•	Our spring conference is our largest conference of the year. We served 966 people at
	our spring conference. The association offers 86 concurrent sessions covering many
	topics in a variety of school operations such as accounting, finance, auditing,
	technology, transportation, legal, payroll and school operations in general.
4	: (Code:) (Expenses \$ including grants of \$) (Revenue \$)
- '	The Support Staff Personnel workshop is designed for the people who are in the day to
	day operations of the school districts such as payroll clerks, bookkeepers,
	secretaries, human resource personnel. They receive training in the latest laws
	affecting school districts in their jobs with payroll, finance, human resources, and
	technology. Attendance 151.
4	Other program services. (Describe in Schedule O.)
71	(Expenses \$ including grants of \$ ) (Revenue \$ )
4 6	e Total program service expenses ▶

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A.	1		Х
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Χ
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II.	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5	Х	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If 'Yes,' complete Schedule D, Part IV.</i>	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
;	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	
	<b>b</b> Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part VII.</i>	11 b		Х
•	c Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
(	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		Х
•	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		X
1	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		Х
12	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII.	12a		Х
	<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Х
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If 'Yes,' complete Schedule F, Parts I and IV</i>	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If 'Yes,' complete Schedule F, Parts II and IV</i>	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>	16		Х
	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions).	17		Х
	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18	Х	
	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		X
	<b>b</b> If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		

			res	NO
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and Il	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i>	23		Х
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,'go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
c	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I.	25a		
ŀ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part III.</i>	27		Х
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
ā	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		Х
ł	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		Х
(	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part l.</i>	33		Х
	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
ł	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		Х
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2.	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O.	38	Х	
RΛΛ		Form	aan (	′2011\

# Form 990 (2011) ASSOCIATION OF SCHOOL BUSINESS OFFICIALS Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V	<u></u>		. 🔲
		Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
<b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 2			
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . (see instructions)			
<b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
<b>b</b> If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O.	3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b If 'Yes,' enter the name of the foreign country: ►  See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5c		Λ
	30		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Х
<b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
<b>b</b> If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7b		
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7с		
<b>d</b> If 'Yes,' indicate the number of Forms 8282 filed during the year			
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 q		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business	8		
holdings at any time during the year?	-		
a Did the organization make any taxable distributions under section 4966?	9a		
<b>b</b> Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10 Section 501(c)(7) organizations. Enter:	35		
a Initiation fees and capital contributions included on Part VIII, line 12			
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities <b>10b</b>			
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders			
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources			
against amounts due or received from them.)	12a		
<b>b</b> If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year   12b	124		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state?	13a		
<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in			
which the organization is licensed to issue qualified health plans			
c Enter the amount of reserves on hand	14:		v
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
<b>b</b> If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O	14b		

Form 990 (2011) ASSOCIATION OF SCHOOL BUSINESS OFFICIALS 51-0196198 Page 6 Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Χ Check if Schedule O contains a response to any question in this Part VI... Section A. Governing Body and Management No Yes 1 a 13 1a Enter the number of voting members of the governing body at the end of the tax year..... If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 13 **b** Enter the number of voting members included in line 1a, above, who are independent . . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Χ officer, director, trustee or key employee?..... 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.... 4 X Χ Did the organization become aware during the year of a significant diversion of the organization's assets?... 5 Did the organization have members or stockholders?..... 6 Χ 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more Χ members of the governing body? **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body?..... Χ 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?..... Χ **b** Each committee with authority to act on behalf of the governing body?..... 8<sub>b</sub> Χ Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O. 9 Χ **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10 a** Did the organization have local chapters, branches, or affiliates?..... 10a Χ b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ 11 a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13..... 12a Χ b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise Χ to conflicts?.. 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done 12c 13 Did the organization have a written whistleblower policy?..... 13 14 Did the organization have a written document retention and destruction policy?..... X 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Χ a The organization's CEO, Executive Director, or top management official...... 15a Χ **b** Other officers of key employees of the organization..... 15b If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Χ taxable entity during the year?..... 16a b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed ► None Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply. Another's website X Upon request Own website Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. See Schedule O

State the name, physical address, and telephone number of the person who possesses the books and records of the organization:

TOM MOMPHARD 3550 AMAZONAS DRIVE JEFFERSON CITY MO 65109 (573) 644-7900

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII.....

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

Check this box in heither the organization	Ti fior driy	TCIAto	u oi		C)	1011 00	ппрс	chisated any current of	incer, director, or true		
<b>(A)</b> Name and title	(B) Average hours per week	unles	s per	Pos ck mo	ition ore the	an one n an offi ustee)	box, cer	( <b>D)</b> Reportable  compensation from  the organization	(E)  Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	(describe hours for related organiza- tions in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations	
_(1) BANE BALLOU PRESIDENT ELECT	1	Х		Х				0.	0.	0.	
(2) DR. JOHN LONG				21				· ·	0.		
President	1	Х		Χ				0.	0.	0.	
(3) MARIA ALTOMARE											
Director	1	Х						0.	0.	0.	
(4) RON ORR											
Director	1	Х						0.	0.	0.	
(5) ANDY ARBEITMAN											
Director	1	Χ						0.	0.	0.	
(6) DOUG CARPENTER											
Vice President	1	X		Χ				0.	0.	0.	
	1	Х		Χ				0.	0.	0.	
(8) STEVE CHODES											
Director	1	X						0.	0.	0.	
(9) DR. JOHN RUDDY											
Director	1	X						0.	0.	0.	
(10) DEBBIE LIVINGSTON											
Director	1	X						0.	0.	0.	
(11) JANET PULLEN											
Director	1	X						0.	0.	0.	
(12) CINDY REILMANN	_							_	_	_	
Director	1	Х						0.	0.	0.	
(13) JOEL GUNDELFINGER		••							•	•	
Director	1	Х						0.	0.	0.	
(14)											

		<b>(C)</b> Position								
(A) Name and title	(B) Average	box,	unles	neck ss pe	more rson i	than d	n an	(D) Reportable	(E) Reportable compensation from	(F) Estimated
	hours per week		1			or/trust	,	compensation from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	amount of other compensation from the
	week (describ e hours for related organi- zations	direct	institutional trustee	Officer	Key employee	Highest compensated employee	rmer			organization and related organizations
	for related	al trus	nal tri		oloyee	compe				
	zations in Sch O)	tee	ustee			ensate				
(15)	3011 0)					۵				
<u>(16)</u>										
(17)										
<u>(18)</u>										
<u>(19)</u>										
<u>(20)</u>										
(21)										
(22)										
<u>(23)</u>										
(24)										
(25)										
<u></u>										
1b Sub-total.							•	0.	0	·
c Total from continuation sheets to Part VII, Section d Total (add lines 1b and 1c)							•	0.	0.	0.
Total number of individuals (including but not limiter							o re			
from the organization • 0									· · · · · · · · · · · · · · · · · · ·	·
										Yes No
3 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such it	or trus าdividu	tee, <i>al</i>	key	em <sub>l</sub>	ploy 	ee, c	or hi	ghest compensate	ed employee	з Х
4 For any individual listed on line 1a, is the sum of re	portabl	e co	mpe	nsa	tion	and	oth	er compensation	from	
the organization and related organizations greater the such individual										4 X
5 Did any person listed on line 1a receive or accrue c for services rendered to the organization? <i>If 'Yes,'</i> or	ompen	satio	n fro	om a Iule	any <i>J fo</i>	unre	late	d organization or	individual	5 X
Section B. Independent Contractors										
1 Complete this table for your five highest compensat compensation from the organization. Report compe	ed indensation	epen for	dent the (	cor	ntrad Inda	ctors r yea	tha ar er	t received more the nding with or with	nan \$100,000 of in the organizatior	n's tax year.
(A)	_							(B)	)	(C)
Name and business addres	5							Description of	of services	Compensation
										_
2 Total number of independent contractors (including		t lim	ited	to tl	hose	e liste	ed a	above) who receiv	ed more than	
\$100,000 in compensation from the organization	U									

Pai	rt VIII   Statement of Revenue				
		<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
PROGRAM SERVICE REVENUE CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS	1 a Federated campaigns 1 a   b Membership dues 1 b   c Fundraising events 1 c   d Related organizations 1 d   e Government grants (contributions) 1 e   f All other contributions, gifts, grants, and similar amounts not included above 1 f   g Noncash contributions included in Ins 1a-1f: \$   h Total. Add lines 1a-1f \$				
GRAM SERVICE REVENUE	Business Code  2a WORKSHOPS  b Membership Dues & Assessments c DIRECTORY  d e f All other program service revenue	209,142. 31,600. 267.	209,142. 31,600. 267.		
PRO	g Total. Add lines 2a-2f	241,009. 605.			605.
	4 Income from investment of tax-exempt bond proceeds  5 Royalties	65,833.			65,833.
	7 a Gross amount from sales of assets other than inventory.  b Less: cost or other basis and sales expenses				
OTHER REVENUE	8a Gross income from fundraising events (not including. \$ of contributions reported on line 1c).  See Part IV, line 18	9,147.			9,147.
	9a Gross income from gaming activities. See Part IV, line 19.  b Less: direct expenses.  c Net income or (loss) from gaming activities.	J,147.			7,147.
	10 a Gross sales of inventory, less returns and allowances				
	Miscellaneous Revenue         Business Code           11 a SPONSORSHIP	1,648.			1,648.
	d All other revenue	1,648. 318,242.	241,009.	0.	77,233.

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a response to any question in this Part IX									
Do i 6b, i	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses					
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.									
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	2,500.								
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16									
4 5	Benefits paid to or for members  Compensation of current officers, directors, trustees, and key employees	0.								
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.								
7	Other salaries and wages	75,000.								
8	Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions).									
9	Other employee benefits									
10	Payroll taxes	6,972.								
11	Fees for services (non-employees):	·								
а	Management	25.								
	Legal									
	Accounting	4,340.								
	Lobbying	1,510.								
	Professional fundraising services. See Part IV, line 17									
	- · · · · · · · · · · · · · · · · · · ·									
	Investment management fees	20 240								
_	Other	39,240.								
	Advertising and promotion	14 610								
13	Office expenses	14,612.								
14	Information technology	1,961.								
15	Royalties									
16	Occupancy	300.								
17	Travel	32,738.								
18	Payments of travel or entertainment expenses for any federal, state, or local public officials									
19	Conferences, conventions, and meetings	102,961.								
20	Interest									
21	Payments to affiliates									
22	Depreciation, depletion, and amortization	959.								
23	Insurance	919.								
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)									
а	MISCELLANEOUS	10,955.								
	SAC LOBBYING	10,000.								
	BANK FEES	1,584.								
c		-, -, -, -, -, -, -, -, -, -, -, -, -, -								
	All other expenses									
	Total functional expenses. Add lines 1 through 24e	305,066.								
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	303,000.								
	Check here ► ☐ if following SOP 98-2 (ASC 958-720)									

1 6	ΙΙΙΛ	Dalatice Stieet		1		1	
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash – non-interest-bearing				1	
	2	Savings and temporary cash investments			136,321.	2	85,400.
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net		4			
	5	Receivables from current and former officers, directors and highest compensated employees. Complete Part I		5			
	6	Receivables from other disqualified persons (as define persons described in section 4958(c)(3)(B), and contril sponsoring organizations of section 501 (c)(9) voluntary organizations (see instructions).	ed unde buting v empl	er section 4958(f)(1)), employers and loyees' beneficiary		6	
A	7	Notes and loans receivable, net.		<u> -</u>		7	
A S E T S	8	Inventories for sale or use		-		8	
Ţ	9	Prepaid expenses and deferred charges		-		9	
·							
	102	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	4,797.			
	b	Less: accumulated depreciation	10b	2,633.	3,123.	10 c	2,164.
		Investments – publicly traded securities			181,255.	11	247,472.
	12	Investments – other securities. See Part IV, line 11			,	12	,
	13	Investments – program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equal line 3			320,699.	16	335,036.
	17	Accounts payable and accrued expenses			56.	17	1,217.
	18	Grants payable				18	
	19	Deferred revenue		-		19	
Ļ	20	Tax-exempt bond liabilities		-		20	
A B I	21	Escrow or custodial account liability. Complete Part IV				21	
Ī L I T	22	Payables to current and former officers, directors, trus highest compensated employees, and disqualified pers of Schedule L.	stees, l sons. (	key employees, Complete Part II		22	
- 1	23	Secured mortgages and notes payable to unrelated thi				23	
E S	24	Unsecured notes and loans payable to unrelated third	•	-		24	
	25	Other liabilities (including federal income tax, payables and other liabilities not included on lines 17-24). Company	•			25	
	26	Total liabilities. Add lines 17 through 25			56.	26	1,217.
N E T		Organizations that follow SFAS 117, check here ►	X an	d complete lines			
T		27 through 29 and lines 33 and 34.					
S	27	Unrestricted net assets		F	320,643.	27	333,819.
SSETS	28	Temporarily restricted net assets				28	
	29	Permanently restricted net assets	-			29	
Q R		Organizations that do not follow SFAS 117, check her	re 🟲	and complete			
F U N D		lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
B A	31	Paid-in or capital surplus, or land, building, or equipme				31	
Ā	32	Retained earnings, endowment, accumulated income,		<u>-</u>	200 642	32	222 012
BALANCES	33	Total net assets or fund balances			320,643.	33	333,819.
	34	Total liabilities and net assets/fund balances			320,699.	34	335,036.

BAA Form **990** (2011)

Form <b>990</b> (2011)	ASSOCTATION	OF	SCHOOL	BUSTNESS	OFFICIALS

51	^	1 /	~ ~	-	$\sim$	^
ור	-11	١,	чh		ч	×

Page **12** 

Part XI Reconciliation of Net Assets						
Check if Schedule O contains a response to any question in this Part XI		<u></u>	<u></u>			
1 Total revenue (must equal Part VIII, column (A), line 12)	1	3.	18,2	242.		
2 Total expenses (must equal Part IX, column (A), line 25)	2	31	05,0	66.		
<b>3</b> Revenue less expenses. Subtract line 2 from line 1	3		13,1			
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		20,6			
5 Other changes in net assets or fund balances (explain in Schedule O)	5			0.		
6 Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))						
Part XII Financial Statements and Reporting						
Check if Schedule O contains a response to any question in this Part XII						
			Yes	No		
1 Accounting method used to prepare the Form 990: X Cash Accrual Other						
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.						
2a Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Χ		
<b>b</b> Were the organization's financial statements audited by an independent accountant?		2b		X		
<b>c</b> If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t review, or compilation of its financial statements and selection of an independent accountant?	he audit,	2c				
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.						
<b>d</b> If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issu separate basis, consolidated basis, or both:	ed on a					
Separate basis Consolidated basis Both consolidated and separate basis						
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Audit Act and OMB Circular A-133?	Single	3a		Х		
<b>b</b> If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audits, explain why in Schedule O and describe any steps taken to undergo such audits	uired audit	3b				
BAA		Form	990 (	(2011)		

#### SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

(5)

(6)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

If the organization answered 'Yes,' to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

• Section 501(c)(4), (5), or (6) organizations: Complete Part III. Name of organization Employer identification number ASSOCIATION OF SCHOOL BUSINESS OFFICIALS 51-0196198 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. Part I-B | Complete if the organization is exempt under section 501(c)(3). 2 Enter the amount of any excise tax incurred by organization managers under section 4955...... ▶ \$ 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?..... Yes No 4a Was a correction made?..... No b If 'Yes.' describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities . . . . . ▶ \$ Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b..... Did the filing organization file Form 1120-POL for this year?.... Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (a) Name (b) Address (c) EIN (d) Amount paid from filing (e) Amount of political organization's funds. If none, enter-0-. contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-. (1) (2) (3) (4)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2011

Schedule C (Form 990 or 990-EZ) 2011	MOTTATION	OF SCHOOT.	RIICTMFCC	OFFICIALS
Schedule C (FULLI 330 OL 330-EZ) ZULL	DOOCTUTION	OL PCHOOP	DOSTNESS	OLLICIALD

51		n 1	10	C1	$\cap$	)
וכ	_	U	19	ทา	97	5

Page 2

Part II-A Complete if section 501(	the organization	is exempt under se	ction 501(c)(3) and	d filed Form 5768 (el	ection under
	• • • • • • • • • • • • • • • • • • • •	ngs to an affiliated group	(and list in Part IV eac	ch affiliated group membe	r's name,
<u> </u>		share of excess lobbying	•	<b>5</b> ,	·
B Check ► if the filing	ng organization chec	ked box A and 'limited co	ntrol' provisions apply		
(The term	Limits on Lobbyi 'expenditures' mear	ng Expenditures is amounts paid or incur	red.)	(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1 a Total lobbying expendite	ures to influence pub	olic opinion (grass roots lo	obbying)		
<b>b</b> Total lobbying expendition		- ·			
c Total lobbying expendito	·	•			
d Other exempt purpose e	•				
e Total exempt purpose e		•			
f Lobbying nontaxable an both columns.	<b>T</b>	ount from the following ta	ble in		
If the amount on line 1e, col		he lobbying nontaxable a	amount is:		
Not over \$500,000		20% of the amount on line 1e.			
Over \$500,000 but not over \$1	,	\$100,000 plus 15% of the excess			
Over \$1,000,000 but not over \$ Over \$1,500,000 but not over \$		\$175,000 plus 10% of the excess \$225,000 plus 5% of the excess			
Over \$17,000,000		\$225,000 plus 5 % of the excess	0Ver \$1,500,000.		
<b>g</b> Grassroots nontaxable a		. , ,			
<b>h</b> Subtract line 1g from lir	•	•			
i Subtract line 1f from lin					
j If there is an amount of	her than zero on eitl	ner line 1h or line 1i, did t	he organization file Fo	orm 4720 reporting	Yes No
Section 4311 tax for this		I-Year Averaging Period I			res No
(Som	e organizations that columns	made a section 501(h) els below. See the instructi	ection do not have to ons for lines 2a through	complete all of the five gh 2f.)	
	Lobby	/ing Expenditures During	4-Year Averaging Per	riod	
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	<b>(d)</b> 2011	<b>(e)</b> Total
2a Lobbying non-taxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))					
<b>c</b> Total lobbying expenditures					
<b>d</b> Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
<b>f</b> Grassroots lobbying expenditures					1 990 or 990-EZ) 2011

# Schedule C (Form 990 or 990-EZ) 2011 ASSOCIATION OF SCHOOL BUSINESS OFFICIALS 51-0196198 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

<ul> <li>For each 'Yes' response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.</li> <li>1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: <ul> <li>a Volunteers?</li> <li>b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?</li> <li>c Media advertisements?</li> </ul> </li> </ul>	Yes	a)	(b)	
legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:  a Volunteers?  b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  c Media advertisements?		No	Amoun	t
<ul><li>b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?</li><li>c Media advertisements?</li></ul>				
<ul><li>b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?</li><li>c Media advertisements?</li></ul>				
c Media advertisements?				
<b>d</b> Mailings to members, legislators, or the public?				
e Publications, or published or broadcast statements?				
f Grants to other organizations for lobbying purposes?				
g Direct contact with legislators, their staffs, government officials, or a legislative body?				
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i Other activities?				
j Total. Add lines 1c through 1i.				
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
<b>b</b> If 'Yes,' enter the amount of any tax incurred under section 4912				
•				
c If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		0.11		
Part III-A Complete if the organization is exempt under section 501(c)(4), section 50' section 501(c)(6).	1(0)(5)	, or		
3ection 301(c)(o).				
4 11/2 11/2 11/2 11/2 11/2 11/2 11/2 11/			Ye	
1 Were substantially all (90% or more) dues received nondeductible by members?				X
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?				X
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?				X
Part III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' (answered 'Yes.'	OR (b)	Part	III-A, line 3,	is
1 Dues, assessments and similar amounts from members		1	31	,600
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
<b>a</b> Current year		2a	10	,000
<b>b</b> Carryover from last year.		2b		,000
<b>c</b> Total		2c		,000
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3		,904
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce	ess			, 501
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po expenditure next year?	litical	4	6	,096
5 Taxable amount of lobbying and political expenditures (see instructions)		5		0
Part IV Supplemental Information		A; and		

Schedule C (F	Form 990 or 990-EZ) 2011	ASSOCIATION OF	SCHOOL BUSINE	ESS OFFICIALS	5	51-0196198	Page 4
Part IV	Supplemental	Information (contin	nued)				
	· — — — — —	<b></b>	<b> </b>	<b></b>		<b></b> .	

#### **SCHEDULE D** (Form 990)

**Supplemental Financial Statements** 

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ASSOCIATION OF SCHOOL BUSINESS OFFICIALS

Employer identification number

	THE STATE OF MISSOURI	51-0196198
Par	rt I Organizations Maintaining Donor Advised Funds or Other Simila	r Funds or Accounts. Complete if
	the organization answered 'Yes' to Form 990, Part IV, line 6.	·
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets hel funds are the organization's property, subject to the organization's exclusive legal cont	Id in donor advised trol?
6	Did the organization inform all grantees, donors, and donor advisors in writing that graused only for charitable purposes and not for the benefit of the donor or donor advisor purpose conferring impermissible private benefit?	ant funds can be , or for any other Yes No
Par	rt II Conservation Easements. Complete if the organization answered	'Yes' to Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
	Preservation of land for public use (e.g., recreation or education)	vation of an historically important land area
	Protection of natural habitat Preserv	vation of a certified historic structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribulast day of the tax year.	tion in the form of a conservation easement on the
		Held at the End of the Tax Year
	a Total number of conservation easements.	
ŀ	b Total acreage restricted by conservation easements	2b
(	${f c}$ Number of conservation easements on a certified historic structure included in (a) $\dots$	2c
C	d Number of conservation easements included in (c) acquired after 8/17/06, and not on a structure listed in the National Register.	
3	Number of conservation easements modified, transferred, released, extinguished, or to tax year ►	erminated by the organization during the
4	Number of states where property subject to conservation easement is located >	
5	Does the organization have a written policy regarding the periodic monitoring, inspection and enforcement of the conservation easements it holds?	on, handling of violations,
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation	
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation ea  ▶ \$	sements during the year
8	Does each conservation easement reported on line 2(d) above satisfy the requirement 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?	s of section Yes No
9	In Part XIV, describe how the organization reports conservation easements in its revenue and include, if applicable, the text of the footnote to the organization's financial statements conservation easements.	d expense statement, and balance sheet, and s that describes the organization's accounting for
Pai	Organizations Maintaining Collections of Art, Historical Treasure Complete if the organization answered 'Yes' to Form 990, Part IV,	es, or Other Similar Assets. , line 8.
1 a	a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in it art, historical treasures, or other similar assets held for public exhibition, education, or in Part XIV, the text of the footnote to its financial statements that describes these iter	research in furtherance of public service, provide,
ŀ	b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its re historical treasures, or other similar assets held for public exhibition, education, or rest following amounts relating to these items:	evenue statement and balance sheet works of art, earch in furtherance of public service, provide the
	(i) Revenues included in Form 990, Part VIII, line 1	
	(ii) Assets included in Form 990, Part X	<b>&gt;</b> \$
	If the organization received or held works of art, historical treasures, or other similar a amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	ssets for financial gain, provide the following
á	a Revenues included in Form 990, Part VIII, line 1	<b>&gt;</b> \$
	h Assets included in Form 990 Part X	▶\$

Part III   Organizations Maintain	ing Collections	OI Art, HISTO	ricai Treasures, or	Other Similar Ass	iers (cor	IIIIIU	eu)				
3 Using the organization's acquisition items (check all that apply):	n, accession, and o	ther records, ch	eck any of the following	that are a significant	use of its o	collect	ion				
<b>a</b> Public exhibition		<b>d</b> Loan	or exchange programs								
<b>b</b> Scholarly research		e Other									
c Preservation for future generat	ions	<u>—</u>									
4 Provide a description of the organize Part XIV.	4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in										
5 During the year, did the organization assets to be sold to raise funds rat	her than to be maii	ntained as part o	of the organization's co	llection?			No				
Part IV   Escrow and Custodial / line 9, or reported an ar	Arrangements. mount on Form	Complete if t 990, Part X,	he organization an line 21.	swered 'Yes' to Fo	rm 990,	Part	IV,				
1a Is the organization an agent, truste included on Form 990, Part X?	e, custodian, or ot	ner intermediary	for contributions or oth	ner assets not	Yes		No				
<b>b</b> If 'Yes,' explain the arrangement in											
					Amount						
<b>c</b> Beginning balance											
<b>d</b> Additions during the year											
e Distributions during the year											
<b>f</b> Ending balance							_				
2a Did the organization include an am	ount on Form 990,	Part X, line 21?			Yes	L	No				
<b>b</b> If 'Yes,' explain the arrangement in											
Part V Endowment Funds. Com	nplete if the org	anization ans	swered 'Yes' to For	m 990, Part IV, lin							
	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	<b>(e)</b> For	ur years	back				
<b>b</b> Contributions											
c Net investment earnings, gains, and losses											
<b>d</b> Grants or scholarships											
e Other expenditures for facilities and programs											
f Administrative expenses											
<b>g</b> End of year balance											
2 Provide the estimated percentage of	of the current year	end balance (lin	e 1g, column (a)) held	as:							
a Board designated or quasi-endown	nent ►	<u> </u>									
<b>b</b> Permanent endowment ►	%										
<b>c</b> Temporarily restricted endowment	<b>•</b>	<sup>8</sup>									
The percentages in lines 2a, 2b, ar	nd 2c should equal	100%.									
3a Are there endowment funds not in	the nossession of t	he organization	that are held and admi	nistered for the	_						
organization by:	poodooo o	o o. gaa				Yes	No				
(i) unrelated organizations					3a(i)						
(ii) related organizations					3a(ii)						
<b>b</b> If 'Yes' to 3a(ii), are the related org	janizations listed a	s required on So	hedule R?		3b						
4 Describe in Part XIV the intended u											
Part VI Land, Buildings, and Ed	<b>quipment.</b> See I	Form 990, Pa	rt X, line 10.								
Description of property		t or other basis vestment)	<b>(b)</b> Cost or other basis (other)	(c) Accumulated depreciation	<b>(d)</b> Bo	ok val	lue				
<b>1 a</b> Land											
<b>b</b> Buildings											
c Leasehold improvements											
<b>d</b> Equipment											
<b>e</b> Other			4,797.	2,633.		2,	164.				
Total. Add lines 1a through 1e. (Column	(d) must equal For	m 990, Part X,	column (B), line 10(c).)	▶		2,	164.				
BAA				Sched	dule <b>D</b> (For	rm 990	0) 2011				

Schedule **D** (Form 990) 2011

Part VII Investments – Other Securities. See F	Form 990, Part X,	ine 12. N/A	Ğ
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year man	tion: ket value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
<u>(C)</u>			
(D)			
(E) (F)			
(G)			
(H)			
(l)			
Total. (Column (b) must equal Form 990 Part X, column (B) line 12.).			
Part VIII Investments - Program Related. See	Form 990, Part X,	line 13. N/A	
(a) Description of investment type	(b) Book value	(c) Method of valua	
(1)		Cost or end-of-year man	ket value
<u>(1)</u> (2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.)	ing 1E M/A		
Part IX Other Assets. See Form 990, Part X, Ii	ine 15. N/A scription		<b>(b)</b> Book value
(1)	всприон		(b) book value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)	2) / 15 )		
Total. (Column (b) must equal Form 990, Part X, column (E)  Part X Other Liabilities. See Form 990, Part >		······································	
(a) Description of liability	(b) Book value		
(1) Federal income taxes	(b) book value		
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
(11) Total. (Column (b) must equal Form 990, Part X, column (B) line 25.)	<b>&gt;</b>		

**2** FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

51-0196198

BAA Schedule D (Form 990) 2011 TEEA3304L 05/25/11

Schedule <b>D</b>	(Form 990) 2011	ASSOCIATION OF Information (contin	SCHOOL BUSINESS	OFFICIALS	51-0196198	Page 5
Part XIV	Supplemental	Information (contin	ued)			
_						_

#### SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. OMB No. 1545-0047

2011

**Open to Public** Inspection

Name of the organization ASSOCIATION OF SCHOOL BUSINESS OFFICIALS Employer identification number 51-0196198 OF THE STATE OF MISSOURI Fundraising Activities. Complete if the organization answered 'Yes' to Form 990, Part IV, line 17. Part Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants f h Internet and email solicitations Solicitation of government grants Phone solicitations X Special fundraising events g Ч In-person solicitations X No **b** If 'Yes,' list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iv) Gross receipts (i) Name and address of individual (ii) Activity (vi) Amount paid to (or retained by) (iii) Did fundraiser (v) Amount paid to or entity (fundraiser) (or retained by) fundraiser listed in have custody or control from activity of contributions? organization column (i) Yes No 1 2 3 4 5 6 7 8 9 10 Total. List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

_ 1		Λ.	1 ^	1	$\sim$	١.
51	_		ΙЧ	h I	92	۲.

Page 2

Part II Fundraising Events. Complete if the organization answered 'Yes' to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events (add column (a) GOLF EVENT through column (c) (event type) REVENUE (event type) (total number) 26,131. 26,131. 1 Gross receipts..... 2 Less: Charitable contributions..... 26,131. 26,131. **3** Gross income (line 1 minus line 2)..... 2,600. 2,600. **4** Cash prizes..... D I R E C T 6 Rent/facility costs..... EXPENSES 8 Entertainment ..... 9 Other direct expenses..... 14,384. 14,384. 16,984. 11 Net income summary. Combine line 3, column (d), and line 10..... 9,147. Part III Gaming. Complete if the organization answered 'Yes' to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/Instant (c) Other gaming (a) Bingo (d) Total gaming REVENUE bingo/progressive bingo (add column (a) through column (c)) 1 Gross revenue..... **2** Cash prizes..... D I RECT 3 Non-cash prizes ..... 4 Rent/facility costs..... **5** Other direct expenses..... Yes Yes Yes No 8 Net gaming income summary. Combine lines 1, column (d) and line 7...... ▶ **9** Enter the state(s) in which the organization operates gaming activities: a Is the organization licensed to operate gaming activities in each of these states? **b** If 'No,' explain: **b** If 'Yes,' explain:

Sche	edule <b>G</b> (Form 990 or 990-EZ) 2011 ASSOCIATION OF SCHOOL BUSINESS OFFICIALS	51-019	6198	Page 3
	Does the organization operate gaming activities with nonmembers?			No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity administer charitable gaming?	formed to	Yes	No
á	Indicate the percentage of gaming activity operated in:  a The organization's facility.  b An outside facility.			<u> </u>
	Enter the name and address of the person who prepares the organization's gaming/special events books.  Name	and record	s:	
	Address •			
ŀ	a Does the organization have a contact with a third party from whom the organization receives gaming reverbed if 'Yes,' enter the amount of gaming revenue received by the organization ► \$ and of gaming revenue retained by the third party ► \$  If 'Yes,' enter name and address of the third party:	the amou	unt	No
	Name ►			<sub>7</sub>
	Address ►			I
16	Gaming manager information:			
	Name ►			
	Gaming manager compensation ► \$			
	Description of services provided			
	□ Director/officer   □ Employee   □ Independent contractor			
á	Mandatory distributions  a Is the organization required under state law to make charitable distributions from the gaming proceeds to state gaming license?			No
Pai	Supplemental Information. Complete this part to provide the explanations required columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as appethis part to provide any additional information (see instructions).	ed by Pa licable.	art I, line : Also comp	2b, olete

#### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2011

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization ASSOCIATION OF SCHOOL BUSINESS OFFICIALS	Employer identification number				
OF THE STATE OF MISSOURI	51-0196198				
Form 990, Part VI, Line 11b - Form 990 Review Process					
The beard western the Form 000 of their board mosting and members on make somewhat					
The board reviews the Form 990 at their board meeting and members can make comments					
regarding it on the organization's website.					
Form 990, Part VI, Line 19 - Other Organization Documents Publicly Available					
We will make our Form 990 available to the public upon request	and by posting it on				
our website.					